

Dr. V. N. Bedekar Institute of Management, Thane Teaching Plan (MMS/PGDM) Academic Year (2018-2019)

Programme Name: PGDM Trimester: IV

Name of the subject: Strategic HRM

Maximum marks: 100 No. of Sessions: 10

Name of the Faculty: Dinesh Ramesh Mehra

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Weblink:

Learning Objectives:

1. To appreciate the strategic contribution of HR in the value chain of an organization.

Reference Books:

Strategic Management of Human Resources – Jeffrey Mello



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Plan:

Session	Topics to be covered	Books referred/ Recommended/ References-	Learning	Evaluation of
No		Print/Articles/ News/Research papers/ Online	outcomes	Students
		database/ Software /Simulations used		understanding by
				MCQs, Quiz, Short
				Test
1	Introduction to strategic HRM.	Strategic HRM – Jeffrey Mello	Understanding	Evaluation by Quiz
		Newspaper articles – Economic Times	concepts like	
			strategy, tactics,	
			core competence,	
			competitive	
			advantage, etc.	
2	An investment perspective of HRM.	Strategic HRM – Jeffrey Mello	Understanding	Evaluation by Quiz
	Trends affecting HRM.	Newspaper articles – Economic Times	the role of HRM in	

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			the digital age.	
3	Strategic Planning.	Strategic HRM – Jeffrey Mello	Using the value	Evaluation by Quiz
	The evolving strategic role of HRM.	Newspaper articles – Economic Times	chain analysis to	
			do strategic HRM.	
4	Human Resource Planning.	Strategic HRM – Jeffrey Mello	Appreciating why	Evaluation by Quiz
		Newspaper articles – Economic Times	HRP is critical and	
			understanding	
			the modern	
			staffing policies.	
5	Design and redesign of work	Strategic HRM – Jeffrey Mello	Studying the	Evaluation by Quiz
	systems.	Newspaper articles – Economic Times	organizations	
			vision, mission,	
			goals, strategy	
			and how it is	
			used for	
			designing of the	
			work systems.	
6	Staffing	Strategic HRM – Jeffrey Mello	The modern	Evaluation by Quiz
		Newspaper articles – Economic Times	trends in staffing.	

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7	Training and Development	Strategic HRM – Jeffrey Mello	The difference	Evaluation by Quiz
	Performance Management and	Newspaper articles – Economic Times	T&D can have to	
	Feedback		a firm's	
	Compensation and Labour relations		bottomline. The	
			different tools	
			used in	
			performance	
			measurement.	
			Why cordinal	
			labour relations	
			important.	
8	Class Test			
9	Employee separation	Strategic HRM – Jeffrey Mello	How to handle	Evaluation by Quiz
	International HRM	Newspaper articles – Economic Times	employee	
			separation.	
10	Presentation			

Practical Approach: Other activities (Atleast 4 distinct activities)

Sr. No.	Activity Name	Topic Covered	Learning outcomes	Source
1	Role Play			



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2	Industry Visit			
3	Academic Projects	Understanding Form 16		Newspaper articles – Economic Times
4	Dools Daviess			Leonomic mines
4	Book Review			
5	Group Discussion	Recent newspaper articles pertaining to SHRM.		Newspaper articles – Economic Times
6	Business Quiz / Business News sharing	Recent newspaper articles pertaining to SHRM.		Newspaper articles – Economic Times
7	Videos / Simulation			
8	Use of Softwares and Labs			
9	Any other activity			



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Evaluation:

Internal:

Component	Details	Marks
Class Test		20
Presentation		10
Case Study		
Participation		10
Others		

Signature of Faculty

Signature of the Co-ordinator