

**Dr. V. N. Bedekar Institute of Management, Thane**  
**Teaching Plan (MMS/PGDM)**  
**Academic Year (2014-15)**

Programme Name: MMS / PGDM: \_\_\_\_\_ MMS

Name of the Course: **Cost and Management Accounting**

Maximum marks: \_\_\_\_\_ 100 \_\_\_\_\_ No. of Sessions: 12+ 3 sessions(DGM)

Name of the Faculty: Mrs.S.S.Jape

Mobile No: \_\_\_\_\_ 9619367480 \_\_\_\_\_ Email: sjape@vpmthane.org

Weblink:

Learning Objectives:

- 1) To study and understand the importance of costing
- 2) To learn various methods of cost accounting and understand its relevance in today's scenario
- 3) To analyse various costing technique and study its implications on the decision makings of firms
- 4) To Study and understand new concepts in cost accounting such as responsibility accounting, transfer pricing, activity based costing and its importance
- 5) To analyze the influence of overall costing methods and techniques on Valuation of firms

**Reference Books:**

1. Management Accounting for profit control – Keller & Ferrara
2. Cost Accounting for Managerial Emphasis – Horngreen
3. T. P. Ghosh: Financial Accounting for managers(Taxmann).
4. Management Accounting – Paresh Shah – Oxford Publications
5. Cost Accounting – Dr N.K Gupta & Rajiv Goel – International Book House Ltd
6. Cost Accounting – A Managerial Emphasis – Charles T Horngren – Pearson Publications
7. Management Accounting – Debarshi Bhattacharya – Pearson Publications

**Plan:**

<b>Session No</b>	<b>Topics to be covered</b>	<b>Pedagogy</b>	<b>Remark</b>
1	<b>Introduction</b> Accounting for Management, Role of Cost in decision making, Comparison of Management Accounting and Cost Accounting, types of cost, cost concepts, Elements of cost - Materials, Labour and overheads and their Allocation and Apportionment, preparation of Cost Sheet, Methods of Costing	Presentations discussions	<b>1 Session of 3 Hours</b>
2	Preparation of cost sheet	Presentations discussions	<b>1 Sessions of 3 Hours</b>
3	Methods of costing – with special reference to job costing, process costing, services costing	Numerical solving	<b>2 Sessions of 3 Hours</b>
4	Distinction & relationship among Financial Accounting, Cost accounting & Management Accounting	Presentations discussions	<b>1 Session of 3 Hours</b>
5	<b>Budgeting</b> Concept of Budget, Budgeting and Budgetary Control, Types of Budget, Static and Flexible Budgeting, Preparation of Cash Budget, Sales Budget, Production Budget, Materials Budget, Capital Expenditure Budget and Master Budget, Advantages and Limitations of Budgetary Control.	Presentations discussions Numerical solving	<b>1 Sessions of 3 Hours Each</b>
6	Budgetary Control Fixed Budget Flexible Budget, Production Budget Cash Budget Numerical based on topics Standard Costing: Concept of standard costs, establishing various cost standards, calculation of Material Variance, Labour Variance, and Overhead Variance, and its applications and implications.	Numerical solving	<b>1 Sessions of 3 Hours Each</b>
7	<b>Responsibility Accounting</b> Concept and various approaches to Responsibility Accounting, concept of investment center, cost center, profit center and responsibility center and its managerial implications, Transfer Pricing: concept, types & importance.	Numerical solving  Presentations discussions	<b>2 Sessions of 3 Hours Each</b>
8	<b>Transfer Pricing</b> Activity Based Costing, Cost Management, Value Chain Analysis, Target Costing & Life Cycle Costing :concept, strategies and applications of each.	Numerical solving Presentations discussions	<b>1 Sessions of 3 Hours Each</b>

9	<b>Case Studies</b>	Presentations discussions	<b>2 Sessions of 3 Hours</b>
---	---------------------	---------------------------	------------------------------

**Evaluation:**

**I) Internal:**

<b>Component</b>	<b>Details</b>	<b>Marks</b>
Class Test	Will be taken on two topics with focus on University papers	10
Presentation	Group presentations Will be taken	15
Case Study	Cost sheets study of few companies	05
Participation	Through interactive sessions	10
Others	Assignment based on numericals	

**II) External:  
(Sample questions)**

A) C Ltd manufactures a single product for which market demand exists for additional quantity. Present sale of Rs 60000/- per month utilizes only 60% capacity of the plant .Sales manager assures that with a reduction of 10% in the price he would be in a position to increase the sale by about 25%to 30%

The following data are available :

Selling price Rs. 10 per unit.

Variable Cost Rs. 3 per unit.

Semi Variable Cost Rs. 6,000 fixed plus Rs. 0.50 per unit

Fixed Cost Rs. 20,000 at present level estimated to be Rs. 24,000 at 80% output.

You are required to submit the following statements to the board showing :

- . (1) The operating profits at 60% ,70% and 80 % levels at current selling price and at proposed selling price.
- . (2) The percentage increase in the present output which will be required to maintain the present profit margin at .he proposed selling price.

**Signature of Faculty**

**Signature of the Co-ordinator**

**Assessment Plan: Completed**

**1) Case study of Marginal Costing**

**2) ppt on all topics of curriculum ( ppt & text format material given to students)**

**3) News clippings -----**

- **Attendance** : Yes **Test** : Yes **Case Study** : Yes
- **Student's Presentation / Assignment** : Yes **Review:** No

