

MMS - IV
PJM 04

Project Management

26-03-2014

25/3/14

Roll No.

Total No. of Printed Pages: 1

Total No. of Questions: 7

(Duration – 3 hours)

Maximum Marks: 60

Note: Question no. 1 is compulsory and would carry 20 Marks. Attempt any Four out of the remaining questions; each question would carry 10 marks

- Q1. Select any project; Explain the background why it would be feasible; write a charter and scope of the Project; Make a broad list of activities for the selected project; Indicate duration, sequence and dependence of various activities and draw a PERT chart. Show the critical path and indicate the floats available for the activities which are not on the critical path
- Q2. Write brief notes on any two of the following
- Scope Creep and its impact on Cost, Quality and Delivery of a project
 - Role of a Consultant in a Project
 - Functions and Role of a Project Manager
- Q3. Answer any two of the following:
- What are the salient features of a Project?
 - What is the difference between the Project Management and the conventional manufacturing management?
 - Knowledge Management Areas for a Project
- Q4. Write brief notes on any two of the following:
- Sensitivity Analysis and scenario analysis
 - Application of TOC principles and Critical Chain in Project Management
 - Risk Identification, assessment and mitigation
- Q5. Answer any two of the following:
- What are the various steps recommended for making a detailed feasibility study?
 - What would be the broad contents of a feasibility report?
 - Factors to be considered for choosing a location
- Q6. Answer any two of the following:
- What are various approaches for conducting Cost Benefit Analysis?
 - Explain in detail concepts of Social Cost Benefit Analysis (SCBA)
 - What are Market Imperfections and how Shadow Price is calculated
- Q7. Write brief notes on any two of the following:
- Cash flow and Fund flow analysis
 - Payback Period, NPV and IRR
 - Sources of Financing a project