

### Valuable info

Prioritization of valuable info

e.g. Driver

e.g. People lostin Desert

# Attributes of quality of info

- Timeliness speed and time
- Appropriateness Suitable Receiver
- Reliability Reliable info
- Accuracy Correctness
- Completeness Complete

e.g. Info on Earthquake

#### Business value of Info

Timeliness : If there is time to react or not

Presentation: Resulting in DM

Accuracy : Exact info

Context : Info according to domain

Expectation : Unexpected info carries ahighervalue.

# Info overload?



# Role of info

Role of info in Decision making

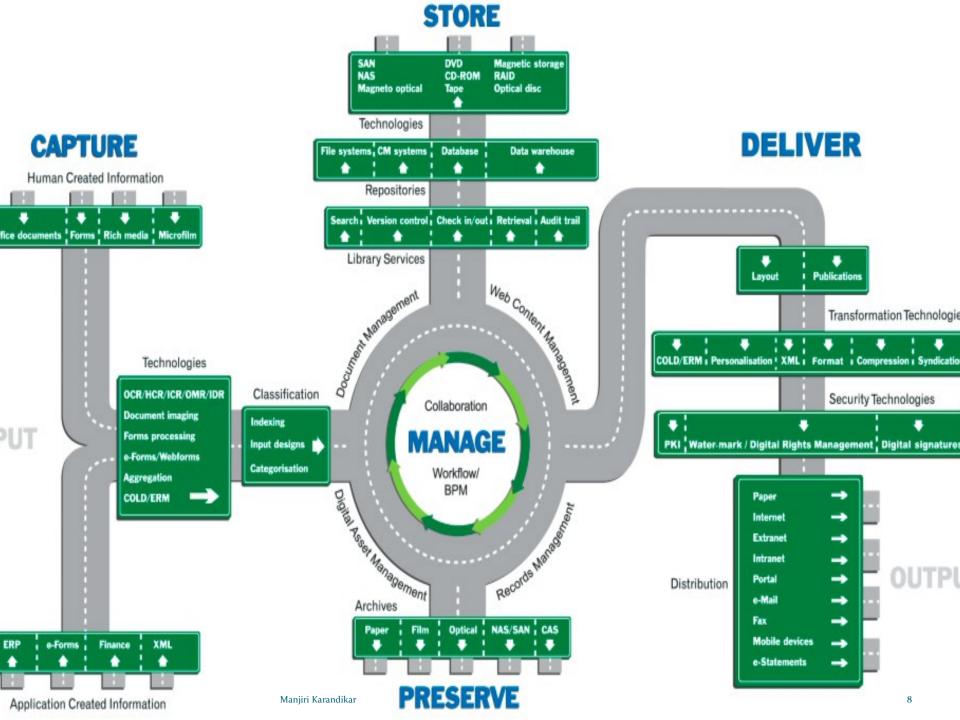
• Concept of info as a resource

# Info management

Dimensions of Info

- Business dimensions
- Technical dimensions

Need for info management

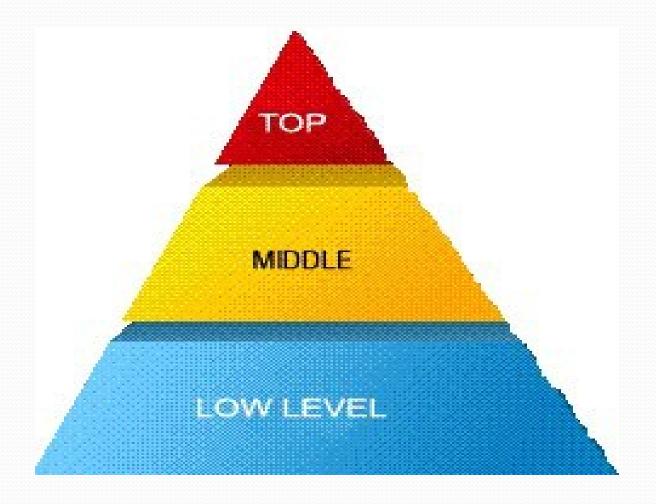


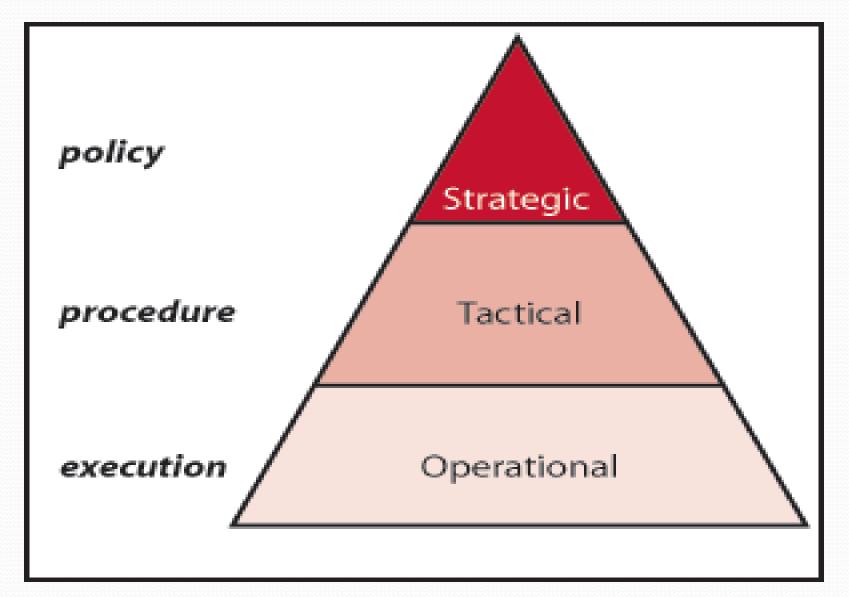
# Info management activity

- Gathered from different locations and sources
- Stored in one or more locations in a predefined format
- Analyzed in several methods
- Retrieved as required

System developed to perform all the above tasks - MIS

# Levels of management





# Top level management

- Planning and other strategic activities
- CEO and board of directors
- Decisions have a lasting impact
- E.g. Open a factory, Launch a product

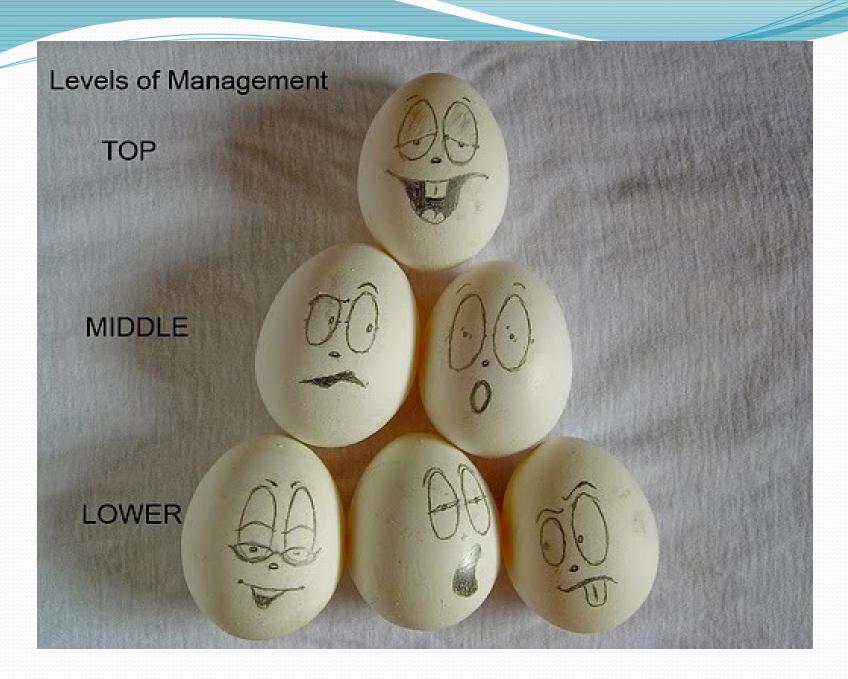
# Middle level management

- Smooth functioning of the company
- Passing critical info to top management
- Preventive and breakdown maintenance
- Production planning and scheduling for new product.

### Lower level management

Structured format of working

Decisions like shutting down a machine if there is some problem.

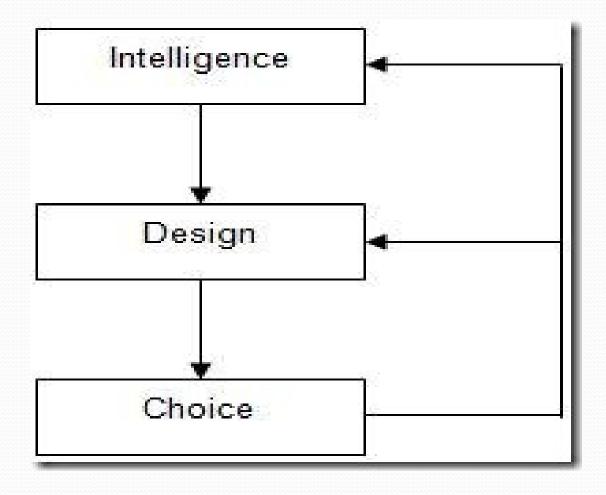


# Info and Decision making

• DM is identification of a problem or opportunity

• E.g. A person alone standing somewhere at midnight.

### Herbert Simon's DM model



#### Structured Vs Unstructured DM

- Routine, simple and easy tasks programmable (structured)
- Complex Tasks Non programmable (Unstructured)
- Bounded rationality : Rationality bounded by limitations

#### The type of decision depends on

1. Level of programmability

2. Purpose of DM

3. Knowledge of outcome

#### The system

- Set of interacting entities
- White box : Clear understanding of internal working of a system
- Black box : No clear understanding of internal working of the system

# Types of system

- Closed and open
- Deterministic , probabilistic and random
- Human, Machine and Human-machine system
- Abstract and concrete system
- Adaptive and non-adaptive system
- Simple and Complex system

# Organization as a system



### Organization as a system

