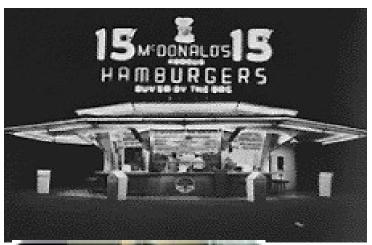


The McDonald's India Story



McDonald'sHistory

- Startedas a drive-in restaurant by two brothers, Richard and Maurice McDonald in California, in 1937.
- \$200,000 per annumbusiness inthe1940s
- Furtherboost witharevolutionary concept called 'self-service.
- Critical success factors were low Prices, Speed, service and cleanliness
- By mid-1950s, the revenues reached \$350,000.
- In 1954 Ray Kroc (Kroc), distributor for milkshake machines finalized a deal with the McDonald
- Ray established a franchising company, the McDonald System Inc. and appointed franchisees
- In 1961, he bought out the McDonald brothers' share for \$2.7 million and changed the name of the company to McDonald's Corporation.
- In 1965, McDonald's went public





Vision – Mission - Values

Vision – To be the best and the leading fast food provider around the globe

Mission -To be the world's best quick service restaurant experience. Being the best means providing outstanding quality, service, cleanliness, and value, so that we make every customer in every restaurant smile."

Values

Q→high Quality products

 $S \rightarrow fast \& friendly Service$

C→Cleanliness

 $V \rightarrow$ Value @ McDonald's that means "total experience... gr8 food, friendly folks, a clean

environment, quick & accurate service & fun"

McDonald'sNow...



855

McDonald's Globalization Timetable

41967 - Canada & Puerto Rico (first restaurants outside the U.S.)

1971McDonalds really starts going global

Asian: Tokyo Ginza District, Japan

European: Netherlands, Munich, Germany

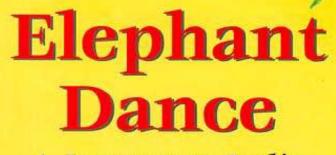
1971 - Tokyo, Japan, Amsterdam, Netherlands & Sydney, Australia

💾 1979 - Rio de Janeiro, Brazil

💾 1990 - Moscow, Russia & China

🌉 1996 - India





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BIRANESHAL

A Journey to India

a start spin

HUGINE

95th country and first to serve non beef, non pork menu

McDonald'sHistory in India



McDonald's India is a Joint venture with two Indian companies.

Hard-Castle RestaurantsPvt. Itd headed byAmitJatiaoperates McDonald's Restaurants in Western India.

Connaught Plaza Restaurants Pvt. Ltd headed byVikramBakshioperates in Northern India

McDonald's philosophy of QSCV

🛄 Quality

A Service

Cleanliness

🕰 Value

Has close to 250 restaurants today serving more than 5 laccustomers

McDonald's Historyin India

1996 ...the first McDonald's restaurant opened on Oct. 13, atBasantLok,VasantVihar, New

Delhi. It was also the first restaurant in the world not serving beef on its menu

1997...the first Drive –Thru restaurant atNoida

1999...the first Mall location restaurant atAnsalPlaza – New Delhi

2000...the first highway restaurant at Mathura

2001...a restaurant at Connaught Place

2002...the first restaurant in a food court at 3C's,LajpatNagar and the first restaurant at

the Delhi Metro Station at Inter State Bus Terminus

The Indian Fast Food Market

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Challenges in India





Challenges in India





Challenges in India





FranchiseeDriven Model

15% of stores are owned; rest are operated by franchisees

Sophisticated supplier networked operation and distribution system

BrandEquity

McDonald's focusesnot only on delivering sales for the immediate present, but also

protecting its long term reputation



Demographic Segmentation

- Kids/ youth/ urban upperand middle class families
- GeographicSegmentation
 - Mostly in urban townsand cities
 - Later spread to Tier II and Tier III cities
- Psychographicsegmentation
 - Place to chill out with friends
 - Place for families and kids to enjoy
- Segmentation Vegetarian/ Non vegetarian
 - Special menus designed



McDonald's Targeting Strategy



Ph

McDonald's

Targeting Strategy

Target Segment

What is McDonald's for me?

A Family with children

A treat to children, a fun place to be for the children.

Urban customer on the

move

Great taste, quick service without affecting the work schedule

Hangout with friends, but keep it affordable.

Teenager

McDonald's 4 P Strategy

- friendly, fast -served healthy food
- Consumer's like-dislike, taste, preference, health etc. are taken into consideration.
- Provides quality food
- adapts itself to the local culture
- Resources to Get the Job Done

Product Strategy





Much higher degreeof adaptation needed
40%vegetarians – hence vegetarian selections to suit Indian tastes
MaharajaMac replaced Bigmac, Chicken patty instead of beef
Respect for Indian culture –no beef or pork items in India
McAlooTikki, VegSalad Sandwich, McMasalaandMcImliSauces
Common Menu- Chicken Nuggets, Fillet-O- Fish, fries, sodas, shakes
Garlic free sauces to get in "hard core" vegetarian customers
Re-formulated own products using spicesfavouredby Indians
Eggless sandwich sauces, Soft serves &McShakes
Freshest chicken, fish and vegetable products
Only vegetable oil used as a cooking medium



McAlooTikki[™]





Chicken Maharaja Mac™

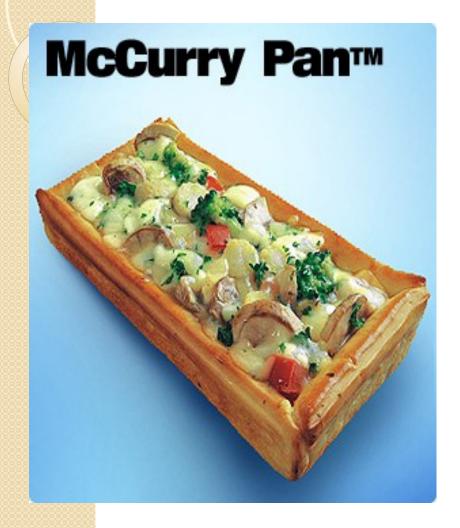


McVeggie™











McDonald's

McAlooTikki,VegSurprise and PizzaMcPuffwhich were developed in India are now being exported even to

Middle East



Product Adaptation India v/s in other countries



In India, there are no Big Macs because theHindus don'teat beef. However, they have the Maharaja Mac, which is a Big Mac made of lamb or chicken meat. There is also a vegetarian burger, theMcAlooTikki.

In fish-loving Norway, they have the McLaks, a sandwich made of grilled salmon and dill sauce.







Product Adaptation India v/s in other countries



In Costa Rica,, you can order Gallo Pinto, meaning rice and beans

Rice-loving Hong Kong, has – of course – Rice Burgers, where the burgers are in between, not burger buns, but two patties of glutinous rice.



Product Adaptation India v/s in other countries



It's notGreekwithout pita, so when in Greece, have a Greek Mac, a burger made of patties wrapped in pita. Japantotally reinvents McDonald's with itsEbiFilet-O (shrimp burgers),KorokeBurger (mashed potato, cabbage andkatsusauce, all in a sandwich),Ebi-Chiki(shrimp nuggets) and Green Tea





McDonald's 4 P Strategy

- Strategic location
- Good ambience at the restaurant
- Clean, comfortable environment especially suited for families.

Place Strategy





The ambience and the environment is same at all the outlets of McDonald's.



















McDonald's 4 P Strategy

- Value-pricing
 - Very large cross section of the Indian population can afford it.
- does not sacrifice quality for value

Pricing Strategy





Pricing Strategies

Product LinePricing

- Rangeof products offered
- Pricingreflects the benefits of the range
- Onecan order just a coke or a coke with a burger

Product Bundle Pricing

- SeveralCombo options available
- Customergets a range of products in a single basket

Promotional Pricing

Three or four productsclubbed with total price being lesser than sum of the parts

Value Pricing

- Realization that Indian market is very price sensitive
- Economy Meals and value meals



Product Line Pricing

BURGERS/McCURRY[™] PAN/WRAPS





Product Bundle Pricing





Promotional Pricing



Valid only in- Mumbai, Pune, Ahmedabad, Baroda, Surat, Indore, Bangalore, Chennai and Hyderabad



Value Pricing











McDonald's 4 P Strategy

- limited value menus, promotional games
- Using new menu items, low price specials, Extra Value Meals
- Donations, charity functions
- McDonald's happy day
- Focuses its ad campaigns on its overall Mc Donald experience and active life style.

Promotion Strategy











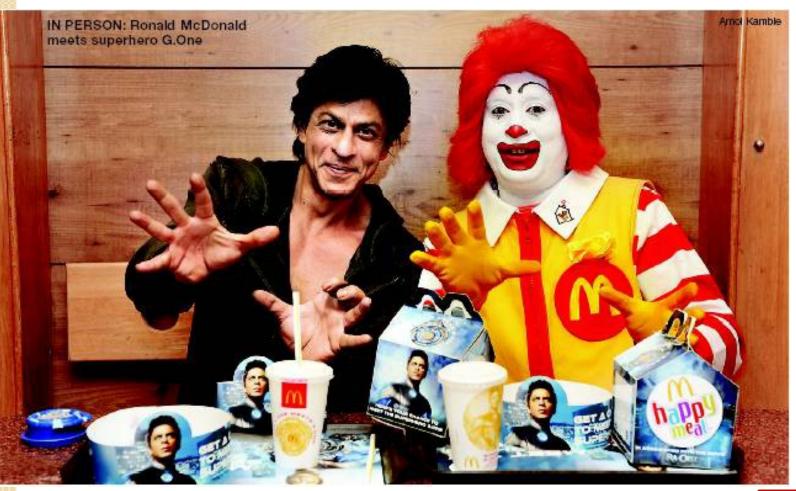




















I Love Children



I Love Children- Happy Meal







Only with your favourite Happy Meal

People

- Each store headed by Restaurant Manager
- Responsible for daily operation and customer interaction
- Delivery crew member carries out basic tasks like taking orders, etc
- In touch with customer hence plays major role in customer satisfaction
- Stars provided to employees based on their performance to motivate employees
- Customer always comes first
- Fast and friendly service
- Philosophy of QSCV is the guiding force behind its service.

Other Initiatives – Home Delivery

quite unlike the United States..

McDelivery* 66 000 666

Other Initiatives - SocialEvents sponsored by McDonald's



Other Initiatives - SocialEvents sponsored by McDonald's



Other Initiatives - SocialEvents sponsored by McDonald's



The McDonald's Way





Move forward Focus on what is best for the system

Contributions Recognize individual and team achievements

Develop Integrity and trust

O pen Communications Confront and resolve problems

N o losers Aim for "Win Win" situation

Act the way you talk

Debate for the benefit of the system and customer

Deliver All commitments

Support Descisions 100%